

## NON-INSTRUCTIONAL SUPPORT SERVICES

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### PROGRAM OVERVIEW:

Non-Instructional Support Services is comprised of activities essential to the operation of the school system. These activities provide resources to maintain a safe and healthy educational environment through facility upkeep and maintenance, security services, and providing meal services to students and faculty. These functions seek to maintain and provide educationally appropriate environments, realize potential efficiencies in utilizing resources, and support the health and well-being of DCPS students and faculty. A delineation of the financial components and associated performance measures of each activity is detailed in the subsequent pages.

### FISCAL SUMMARY:

As shown in the table below, the proposed Non-Instructional Support Services gross funds budget is \$140,493,754 an increase of over \$6.0 million or 4.5 percent over the FY 2005 approved budget of \$134,817,950. This change includes a Local funds increase of over \$10.7 million, a mere Federal funds increase of \$9,554 and decreases in Special Purpose Revenue funds and an Intra-District funds of \$704,763 and \$3,960,248 respectively. The proposed gross budget supports 746 FTEs, an increase of 113 FTEs from the FY 2005 approved level.

Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	110,141,778	382.5	120,873,039	495.5	10,731,261	113
200 Federal	2,462	0.0	12,016	0.0	9,554	-
600 Other Revenues	3,240,534	0.0	2,535,771	0.0	(704,763)	-
700 Intra-Districts	21,033,176	250.5	17,072,928	250.5	(3,960,248)	-
<b>Total:</b>	<b>\$134,417,950</b>	<b>633.0</b>	<b>\$140,493,754</b>	<b>746.0</b>	<b>\$6,075,804</b>	<b>113</b>

Significant changes from the FY 2005 approved budget include:

- Increases of \$10.7 million in local funds and a corresponding increase of 113 FTE's. These increases are attributed to a proposed increase in the facility and infrastructure activity, and security services. Faced with challenges of aging buildings, additional staff and resources are intended to address the operation and maintenance needs of DCPS facilities in the effort to maintain the learning environment. Additionally, certain security functions historically contracted will be provided by new DCPS positions.

<b>PROGRAM</b>	<b>Non-Instructional Support Services</b>
<b>ACTIVITY</b>	<b>Custodial Services</b>
Activity Purpose Statement	The purpose of the Custodial Services Activity is to provide facility cleaning services, and procurement of related goods and equipment for the general maintenance and upkeep of DCPS facilities ensuring a safe and healthy environment.
Services that Comprise the Activity	Locking and unlocking buildings at scheduled times General Building Maintenance/Cleaning. Reporting maintenance concerns to appropriate Facilities Management Staff to ensure building safety. Procurement of related goods/equipment to support cleaning/general maintenance of DCPS school buildings.
Activity Performance Measures (Target & Measure)	<p><b>Results:</b>  <i>% improvement facility priority level 1 work requests completed within 48 hours</i>  <i>% improvement facility priority level 2 work requests completed within 2–10 days</i>  <i>% improvement facility priority level 3 work requests completed within 10–30 days</i>  <i>% improvement emergency and 1<sup>st</sup> priority work requests will be handled immediately/ASAP</i></p> <p><b>Outputs: (amount of service provided)</b>            # DCPS facilities supported            # work requests completed each month            # days to fill requests for purchase of materials and supplies for maintenance/repairs</p> <p><b>Demand: (Amount of service expected to be requested)</b>            # anticipated fire code violations per facility            # anticipated health code violations per facility</p> <p><b>Efficiency: (Cost or time per output)</b>            \$ per square foot to maintain facilities</p>
Responsible Program Manager	Gregory A. Williams
Responsible Activity Manager	James E. Jackson
FY 2006 Budget (Gross Funds)	\$29,654,129
FTE's	

**RESOURCE INVESTMENTS SUMMARY FOR CUSTODIAL SERVICES:**

The proposed budget for the Custodial Services activity represents an overall increase in gross funds of \$307,875 or one (1) percent from the FY 2005 approved budget of \$29,346,254. This change includes a Local funds increase of \$307,875. The gross budget supports FTEs, which is consistent with the FY 2005 approved level.

Appropriated Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	29,346,254	479.0	29,654,129	479.0	307,875	-
<b>Total</b>	<b>29,346,254</b>	<b>0.0</b>	<b>29,654,129</b>	<b>0.0</b>	<b>307,875</b>	<b>-</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Personnel Services (PS)</b>								
100 Local	11	Regular Pay - Cont Full Time	19,166,429	459.0	19,368,449	459.0	202,020	-
	12	Regular Pay - Other	1,061,007	20.0	1,071,837	20.0	10,830	-
	13	Additional Gross	967,923	0.0	977,792	0.0	9,869	-
	14	Fringe Benefits	3,005,879	0.0	3,037,531	0.0	31,652	-
	15	Overtime Pay	135,744	0.0	137,126	0.0	1,382	-
100 Local Total			24,336,982	0.0	24,592,735	0.0	255,753	-
<b>PS Total</b>			<b>24,336,982</b>	<b>479.0</b>	<b>24,592,735</b>	<b>479.0</b>	<b>255,753</b>	<b>-</b>
<b>Other than Personnel Services (OTPS)</b>								
100 Local	20	Supplies and Materials	4,105,739	0.0	4,147,776	0.0	42,037	-
	31	(blank)	42,068	0.0	42,496	0.0	428	-
	40	Other Services and Charges	136,274	0.0	137,666	0.0	1,392	-
	41	Contractual Services - Other	79,567	0.0	81,239	0.0	1,672	-
	50	Subsidies and Transfers	34,833	0.0	35,189	0.0	356	-
	70	Equipment and Equipment Rental	610,791	0.0	617,028	0.0	6,237	-
100 Local Total			5,009,272	0.0	5,061,394	0.0	52,122	-
<b>OTPS Total</b>			<b>5,009,272</b>	<b>0.0</b>	<b>5,061,394</b>	<b>0.0</b>	<b>52,122</b>	<b>-</b>

<b>PROGRAM</b>	<b>Non-Instructional Support Services</b>
<b>ACTIVITY</b>	<b>Facilities and Infrastructure</b>
Activity Purpose Statement	The purpose of Facilities and Infrastructure Activity is to provide facility operations, maintenance, planning, design, and construction services to students, staff, and community stakeholders so they can attend schools that are safe, healthy, educationally appropriate, and are anchors in the community.
Services that Comprise the Activity	Structural Maintenance/Repair Mechanical Maintenance/Repair Grounds Maintenance Environmental Health & Safety
Activity Performance Measures (Target & Measure)	<p><b>Results:</b>  <i>% improvement facility priority level 1 work requests completed within 48 hours</i>  <i>% improvement facility priority level 2 work requests completed within 2–10 days</i>  <i>% improvement facility priority level 3 work requests completed within 10–30 days</i>  <i>% improvement emergency and 1<sup>st</sup> priority work requests will be handled immediately/ASAP</i></p> <p><b>Outputs:</b>            # DCPS facilities supported            # work requests completed each month            # days to fill requests for purchase of materials and supplies for maintenance/repairs</p> <p><b>Demand:</b>            # anticipated fire code violations per facility            # anticipated health code violations per facility</p> <p><b>Efficiency:</b>            \$ per square foot to maintain facilities</p>
Responsible Program Manager	Gregory A. Williams
Responsible Activity Manager	James E. Jackson
FY 2006 Budget (Gross Funds)	\$34,891,449
FTE's	449.5

### ***RESOURCE INVESTMENTS SUMMARY FOR FACILITIES AND INFRASTRUCTURE:***

The proposed budget for the Facilities and Infrastructure Activity represents an overall increase in gross funds of \$3,125,894 or 0.09 percent from the FY 2005 approved budget of \$31,765,555. This change includes a Local funds increase of \$3,552,908. The gross budget supports 449.5 FTEs, which represents an increase of 82 from FY 2005 approved level.

Appropriated Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	30,067,468	367.5	33,620,376	449.5	3,552,908	82
600 Other Revenues	1,698,087	0.0	1,271,073	0.0	(427,014)	-
<b>Total</b>	<b>31,765,555</b>	<b>367.5</b>	<b>34,891,449</b>	<b>449.5</b>	<b>3,125,894</b>	<b>82</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Personnel Services (PS)</b>								
100 Local	11	Regular Pay - Cont Full Time	16,512,907	367.5	14,799,355	449.5	(1,713,552)	82
	12	Regular Pay - Other	132,394	0.0	0	0.0	(132,394)	-
	13	Additional Gross	77,090	0.0	10,000	0.0	(67,090)	-
	14	Fringe Benefits	3,302,254	0.0	3,154,475	0.0	(147,779)	-
	15	Overtime Pay	475,867	0.0	363,311	0.0	(112,556)	-
							(2,173,371)	
<b>100 Local Total</b>			<b>20,500,512</b>	<b>367.5</b>	<b>18,327,141</b>	<b>449.5</b>	<b>)</b>	<b>82</b>
600 Other Revenues	13	Additional Gross	4,000	0.0	0	0.0	(4,000)	-
	15	Overtime Pay	0	0.0	256,501	0.0	256,501	-
<b>600 Other Revenues Total</b>			<b>4,000</b>	<b>0.0</b>	<b>256,501</b>	<b>0.0</b>	<b>256,501</b>	<b>-</b>
							(1,920,870)	
		<b>PS Total</b>	<b>20,504,512</b>	<b>367.5</b>	<b>18,583,642</b>	<b>449.5</b>	<b>)</b>	<b>82</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Other than Personnel Services (OTPS)</b>								
100 Local	20	Supplies and Materials	1,173,249	0.0	3,797,112	0.0	2,623,863	-
		Energy, Communications and Building						
	30	Rentals	0	0.0	102,521	0.0	102,521	-
	31	(blank)	210,021	0.0	227,733	0.0	17,712	-
	34	Security Services	62,792	0.0	62,792	0.0	0	-
	40	Other Services and Charges	1,464,162	0.0	5,198,174	0.0	3,734,012	-
	41	Contractual Services - Other	2,175,000	0.0	2,339,152	0.0	164,152	-
	50	Subsidies and Transfers	150,000	0.0	0	0.0	(150,000)	-

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local Total	70	Equipment and Equipment Rental	4,331,732	0.0	3,565,751	0.0	(765,981)	-
			9,566,956	0.0	15,293,235	0.0	5,726,279	-
600 Other Revenues	20	Supplies and Materials	0	0.0	381,600	0.0	381,600	-
	40	Other Services and Charges	69,371	0.0	442,172	0.0	372,801	-
	41	Contractual Services - Other	1,400,000	0.0	190,800	0.0	(1,209,200)	-
	50	Subsidies and Transfers	224,716	0.0	0	0.0	(224,716)	-
600 Other Revenues Total			1,694,087	0.0	16,307,807	0.0	(679,515)	-
		OTPS Total	11,261,043	0.0	16,307,807	0.0	5,046,764	-

<b>PROGRAM</b>	<b>Non-Instructional Support Services</b>
<b>ACTIVITY</b>	<b>Food and Nutrition Services</b>
Activity Purpose Statement	Provide high quality, nutritious, safe, satisfying, and cost effective meals to students and faculty to enhance the learning environment and contribute to student achievement; and provide meal eligibility classification data to senior management, school administrators, and food services personnel so they can maximize the attainment of other resources derived as a consequence of these statistics and ensure greatest reimbursement for meals served.
Services that Comprise the Activity	School breakfast National school lunch NSL/SB eligibility determination and verification Eligibility information reports Afternoon snacks to participating schools Summer community lunch meal to children ages 2-18 Summer community breakfast meal to children ages 2-18
Activity Performance Measures (Target & Measure)	<b>Results: <i>(Key Result Measures Italicized)</i></b> % of meals served that meet or exceed USDA established requirements % of enrolled students served breakfast % of enrolled students served lunch % of meals claimed to meals prepared <b>Outputs:</b> # of lunches served # of breakfast served  <b>Demand:</b> # of students fed # of lunch sites # of breakfast sites  <b>Efficiency:</b> \$ cost per breakfast in elementary schools and secondary schools \$ cost per lunch in elementary schools and secondary schools
Responsible Program Manager	Food and Nutrition Services Director (TBD)
Responsible Activity Manager	Tom Migliorini
FY 2006 Budget (Gross Funds)	\$24,493,758
FTE's	250.5

**RESOURCE INVESTMENTS SUMMARY FOR FOOD AND NUTRITION SERVICES:**

The proposed budget for the Food and Nutrition Services Activity represents an overall decrease in gross funds of \$911,680 over the FY 2005 approved budget of \$25,405,438. This change includes a Local funds increase of \$3,450,015, a Special Purpose Revenue funds decrease of \$401,447, and an intra-District funds decrease of \$3,960,248. The gross budget supports 250.5 FTEs, representing no change from the FY 2005 approved level.

Appropriated Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	2,829,815	0.0	6,279,830	0.0	3,450,015	-
600 Other Revenues	1,542,447	0.0	1,141,000	0.0	(401,447)	-
700 Intra-Districts	21,033,176	250.5	17,072,928	250.5	(3,960,248)	-
<b>Total</b>	<b>25,405,438</b>	<b>250.5</b>	<b>24,493,758</b>	<b>250.5</b>	<b>(911,680)</b>	<b>-</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Personnel Services (PS)</b>								
700 Intra-Districts	11	Regular Pay - Cont Full Time	0	0.0	5,836,362	250.5	5,836,362	250
	12	Regular Pay - Other	6,478,014	250.5	76,720	0.0	(6,401,294)	(250)
	14	Fringe Benefits	1,295,455	0.0	1,180,122	0.0	(115,333)	-
<b>700 Intra-Districts Total</b>			<b>7,773,469</b>	<b>250.5</b>	<b>7,093,204</b>	<b>250.5</b>	<b>(680,265)</b>	<b>-</b>
<b>PS Total</b>			<b>7,773,469</b>	<b>250.5</b>	<b>7,093,204</b>	<b>250.5</b>	<b>(680,265)</b>	<b>-</b>



Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Other than Personnel Services (OTPS)</b>								
100 Local	20	Supplies and Materials	2,829,815	0.0	6,279,830	0.0	3,450,015	-
<b>100 Local Total</b>			<b>2,829,815</b>	<b>0.0</b>	<b>6,279,830</b>	<b>0.0</b>	<b>3,450,015</b>	<b>-</b>
600 Other Revenues	20	Supplies and Materials	1,542,447	0.0	0	0.0	(1,542,447)	-
	50	Subsidies and Transfers	0	0.0	1,141,000	0.0	1,141,000	-
<b>600 Other Revenues Total</b>			<b>1,542,447</b>	<b>0.0</b>	<b>1,141,000</b>	<b>0.0</b>	<b>(401,447)</b>	<b>-</b>
700 Intra-Districts	20	Supplies and Materials	12,970,761	0.0	9,039,745	0.0	(3,931,016)	-
	30	Energy, Communications and Building Rentals	6,651	0.0	12,475	0.0	5,824	-
	31	(blank)	12,563	0.0	8,732	0.0	(3,831)	-
	40	Other Services and Charges	12,563	0.0	159,054	0.0	146,491	-
	41	Contractual	127,846	0.0	200,845	0.0	72,999	-
	70	Services - Other Equipment and Equipment Rental	129,323	0.0	558,873	0.0	429,550	-
<b>700 Intra-Districts Total</b>			<b>13,259,707</b>	<b>0.0</b>	<b>9,979,724</b>	<b>0.0</b>	<b>(3,279,983)</b>	<b>-</b>
<b>OTPS Total</b>			<b>17,631,969</b>	<b>0.0</b>	<b>17,400,554</b>	<b>0.0</b>	<b>(231,415)</b>	<b>-</b>

<b><u>PROGRAM</u></b>	<b>Non-Instructional Support Services</b>
<b><u>ACTIVITY</u></b>	<b>Security Services</b>
Activity Purpose Statement	The purpose of the Security Services Activity is to provide a safe and secure educational environment secure so that students may concentrate on their academic pursuits.
Services that Comprise the Activity	School Base Security After School Security for programs & Sporting Events Central Office Security Transportation Lots Key Card Security for 825 N. Capitol Street Central Administration Investigations Background Investigations School Emergency Response Plans GANG Intervention
Activity Performance Measures (Target & Measure)	<p><b><u>Results: (Key Results Measures Italicized)</u></b>            % schools staffed with security personnel            % After School and sporting events provided security.            % central offices staffed with security personnel.            % employees located at 825 North Capitol provided key cards            % schools equipped with security monitoring equipment.            % schools with Emergency Response Plans</p> <p><b><u>Outputs</u></b>            # facilities secured            # of investigations conducted            # school with Emergency Response Plans            # employees at 825 North Capitol Street</p> <p><b><u>Demands</u></b>            # anticipated school requests for additional security personnel            # anticipated Employee background checks            # anticipated schools requesting security for after school events</p> <p><b><u>Efficiency</u></b>            \$ cost per student for security            \$ cost per employee at 825 North Capital for security            \$ cost per investigation</p>
Responsible Program Manager	Theodore C. Tuckson
Responsible Activity Manager	TBD
FY 2006 Budget (Gross Funds)	\$13,751,819
FTE's	46

# **RESOURCE INVESTMENTS SUMMARY FOR SECURITY SERVICES:**

The proposed budget for the Security Services activity represents an overall increase in gross funds of \$151,239 or one (1) percent from the FY 2005 approved budget of \$13,600,580. This change includes a Local funds increase of \$27,541, and Special Purpose Revenue funds increase of \$123,698. The gross budget supports 46 FTEs; an increase of 31 FTEs over the FY 2005 approved level.

Appropriated Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	13,600,580	15.0	13,628,121	46.0	27,541	31
600 Other Revenues	0	0.0	123,698	0.0	123,698	-
700 Intra-Districts	0	0.0	0	0.0	0	-
<b>Total</b>	<b>13,600,580</b>	<b>15.0</b>	<b>13,751,819</b>	<b>46.0</b>	<b>151,239</b>	<b>31</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Personnel Services (PS)</b>								
100 Local	11	Regular Pay - Cont Full Time	691,091	15.0	1,721,859	46.0	1,030,768	31
	14	Fringe Benefits	138,218	0.0	346,371	0.0	208,153	-
	15	Overtime Pay	40,000	0.0	40,000	0.0	0	-
<b>100 Local Total</b>			<b>869,309</b>	<b>15.0</b>	<b>2,108,230</b>	<b>46.0</b>	<b>1,238,921</b>	<b>31</b>
<b>PS Total</b>			<b>869,309</b>	<b>15.0</b>	<b>2,108,230</b>	<b>46.0</b>	<b>1,238,921</b>	<b>31</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Other than Personnel Services (OTPS)</b>								
100 Local	20	Supplies and Materials	15,000	0.0	0	0.0	(15,000)	-
	30	Energy, Communications and Building Rentals	340,000	0.0	375,000	0.0	35,000	-
	40	Other Services and Charges	10,000	0.0	20,000	0.0	10,000	-
	41	Contractual Services - Other	12,237,271	0.0	10,894,891	0.0	(1,342,380)	-
	70	Equipment and Equipment Rental	115,000	0.0	205,000	0.0	90,000	-
<b>100 Local Total</b>			<b>12,731,271</b>	<b>0.0</b>	<b>11,519,891</b>	<b>0.0</b>	<b>(1,211,380)</b>	<b>-</b>
600 Other Revenues	50	Subsidies and Transfers	0	0.0	123,698	0.0	123,698	-
<b>600 Other Revenues Total</b>			<b>0</b>	<b>0.0</b>	<b>123,698</b>	<b>0.0</b>	<b>123,698</b>	<b>-</b>
700 Intra-Districts	41	Contractual Services - Other	0	0.0	0	0.0	0	-
<b>700 Intra-Districts Total</b>			<b>0</b>	<b>0.0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>-</b>
<b>OTPS Total</b>			<b>12,731,271</b>	<b>0.0</b>	<b>11,643,589</b>	<b>0.0</b>	<b>(1,087,682)</b>	<b>-</b>

<b><u>PROGRAM</u></b>	<b>Non-Instructional Support Services</b>
<b><u>ACTIVITY</u></b>	<b>Public Utilities</b>
Activity Purpose Statement	The Public Utilities activity provides DCPS facilities with services including energy, fuel, water and sewerage, telecommunications, waste disposal, as well as building rents, security and janitorial services.
Services that Comprise the Activity	All fixed costs, including: Energy/Fuel – Electricity, Fuel/Oil Waste Disposal Water/Sewerage Rent Janitorial Security Telecommunications
Activity Performance Measures (Target & Measure)	<p><b><u>Results:</u></b>  <i>% reduction in energy expense</i>  <i>% reduction in waste disposal expense</i>  <i>% increase in recycling activities</i>  <i>% savings in telecommunication expense.</i></p> <p><b><u>Outputs:</u></b>            # DCPS facilities supported            # units consumed</p> <p><b><u>Demand:</u></b>            # of request for telephone services            # of facilities rented, secured or requiring janitorial services</p> <p><b><u>Efficiency:</u></b>            \$ per square foot to provide utility services</p>
Responsible Program Manager	Gregory A. Williams
Responsible Activity Manager	James E. Jackson
FY 2006 Budget (Gross Funds)	\$37,702,599
FTE's	N/A

# **RESOURCE INVESTMENTS SUMMARY FOR PUBLIC UTILITIES:**

The proposed budget for the Public Utilities Activity represents an overall increase in gross funds of \$3,402,476 or 10 percent from the FY 2005 approved budget of \$34,300,123. This change includes a Local funds increase of \$3,392,922 and a Federal funds increase of \$9,554. The gross budget does not directly supports FTEs, which is consistent with the FY 2005 level.

Appropriated Fund	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
100 Local	34,297,661	0.0	37,690,583	0.0	3,392,922	-
200 Federal	2,462	0.0	12,016	0.0	9,554	-
<b>Total</b>	<b>32,700,123</b>	<b>0.0</b>	<b>35,702,599</b>	<b>0.0</b>	<b>3,002,476</b>	<b>-</b>

Appropriated Fund	Comp Object	Object Title	FY '05 Revised Budget	FY '05 FTE	FY '06 Proposed Budget	FY '06 FTE	Budget Variance	FTE Variance
<b>Other than Personnel Services (OTPS)</b>								
100 Local	20	Supplies and Materials	16,338	0.0	16,505	0.0	167	-
		Energy, Communications and Building						
	30	Rentals	22,627,946	0.0	25,316,808	0.0	2,688,862	-
	31	Tele - Comm.	3,997,041	0.0	3,648,666	0.0	(328,375)	-
	32	Rentals - Land And Structures	5,737,364	0.0	5,913,175	0.0	175,811	-
	33	Janitorial Services	31,269	0.0	32,228	0.0	959	-
	34	Security Services	295,843	0.0	304,908	0.0	9,065	-
	35	Occupancy - Fixed Costs	0	0.0	446,312	0.0	446,312	-
	40	Other Services and Charges	4,110	0.0	4,152	0.0	42	-
	41	Contractual Services - Other	1,602,000	0.0	2,002,020	0.0	400,020	-
	50	Subsidies and Transfers	1,750	0.0	1,768	0.0	18	-
	70	Equipment and Equipment Rental	4,000	0.0	4,041	0.0	41	-
<b>100 Local Total</b>			<b>34,297,661</b>	<b>0.0</b>	<b>37,690,583</b>	<b>0.0</b>	<b>3,392,922</b>	<b>-</b>
200 Federal	31	Tele - Comm. Contractual	2,462	0.0	90	0.0	(2,372)	-
	41	Services - Other	0	0.0	262	0.0	262	-
	70	Equipment and Equipment Rental	0	0.0	11,664	0.0	11,664	-
<b>200 Federal Total</b>			<b>2,462</b>	<b>0.0</b>	<b>12,016</b>	<b>0.0</b>	<b>9,554</b>	<b>-</b>
<b>OTPS Total</b>			<b>34,300,123</b>	<b>0.0</b>	<b>37,702,599</b>	<b>0.0</b>	<b>3,402,476</b>	<b>-</b>